

## Series - Project lending and operational support

[Fonds] [Records of the Industry and Mining Sector](#)

[Subfonds] [Records of the Strategy and Policy Division, Incentives and Comparative Advantage \(INCA\) Unit](#)

[Series] [Operations research and policy](#)

[Series] [Liaison, partnerships and program collaboration](#)

[Series] [Chronological files](#)

[Series] [Project lending and operational support](#)

[Series] [Knowledge and learning events](#)

[Series] [Governance, management and oversight](#)

### Identity area

Reference code	WB IBRD/IDA IND-03
Title	Project lending and operational support
Dates	1949, 1951, 1960 - 2007 (predominant 1974 - 2001) (Creation)
Level of description	Series
Extent and medium	351.43 linear feet of textual records, photographs, maps, and technical drawings

### Context area

Name of creator	<a href="#">Industry and Mining Sector</a>
Repository	<a href="#">World Bank Group Archives</a>
Archival history	<p>A portion of records in the series were maintained in the Industrial Projects Information Center (IPIC) instituted in 1979 and the Energy and Industry Information Center (EISIC) that succeeded the IPIC in 1983. Files were organized according to the centers' classification systems and were under the control and management of the Bank's Records Management unit. Inactive records in the EISIC were sent to the World Bank Group Archives in multiple transfers in the late 1980s. The remainder of the records in this series were transferred directly to the Archives from the responsible units according to approved records retention and disposition schedules.</p>

### Content and structure area

Scope and content	<p>Series consists of records created by the industry units carrying out operational work including project lending, technical assistance, economic and sector work, and support to the Regional Vice Presidency units in the manufacturing and mining sectors. Prior to the Bank-wide 1987 reorganization and creation of the Industry and Energy Department (IEN), predecessors including the Industrial Projects Department (NDP, later IPD) formed in the 1972 reorganization operated as a central operating project department (COPD). The Bank's five COPD departments, including IPD, reported to the Central Projects Staff Vice Presidency. These units, which were too small to decentralize, had full responsibility for managing operational activities. This involved providing planning, direction, supervision, and personnel to the Region, as if it were a regional projects division. IPD and its successor, Industry Department (IND, 1982 - 1987) were specifically responsible for identifying, preparing, appraising, and supervising projects involving direct loans or credits to large-scale industrial enterprises. This function is reflected in the volume of Bank project lending records created in this earlier period from the 1960s to the mid-1980s.</p>
-------------------	---

Types of records in this series include: internal memoranda and incoming and outgoing letters, cables, telexes and hard copies of electronic messages between industry units, regional staff and other Bank units, government officials, and other external organizations; Terms of Reference (TORs) of studies, missions, and consultants; aide-memoires; back-to-office reports; project cycle documents such as staff appraisal reports, agreement drafts and copies, and President's Reports; consultants' reports; feasibility study reports; project financial statements and projections; balance sheets; minutes of meetings; data tables and statistics on industrial and mining operations or commodities (refinery revenues and costs, production costs, crude prices, consumption, forecast and actual production); handwritten notes; technical specifications documents; Bank and external newsletters; and other externally-authored reference material on countries in support of projects, sector studies, and reviews. Reference materials created and compiled by staff and consultants also consist of manuals and publications or working papers, United Nations reports, and annual reports including many of member country public enterprises. Lastly, there are an undetermined number of geologic and topographic maps (minerals prospect plans or drilling plans), technical drawings (engineering, construction), flow diagrams (plant extraction, production models) and, less commonly, photograph albums or photocopies of images depicting project sites.

### Project lending and Economic and Sector Work (ESW)

Records in the series reflect NDP/IPD and successor IND's project identification, preparation, and supervision of investment, structural adjustment, and other development projects that were financed or cofinanced by Bank loans and credits beginning from the late 1960s. The earliest records are government or other externally produced documents and reports that were kept as reference for projects, including a copy of a private sector company incorporation certificate (1949) and a geological survey regarding lignite mining in Sierra Leone (1951). The series includes records relating to completed and dropped projects.

Among the most common projects reflected in the records are manufacturing of iron and steel, wood processing (pulp and paper), fertilizer, cement, and mining of non-fuel minerals (nickel, iron ore, bauxite or aluminum, phosphate) and fuel minerals such as coal and lignite. Project records also relate to exploration and engineering as prerequisites for mining activities and mining safety. Some of the projects containing the largest volume of records in this series include: Industrial Research Development and Engineering Project - Spain ([P032983](#)) (1978 - 1982); Nickel Exploration Engineering Project - Burundi ([P000182](#)) (1964 - 1985); Oil Shale Engineering Project - Morocco ([P005402](#)) (1975 - 1981 and National Mineral Exploration Fund Project - Bolivia ([P006134](#)), (1979 - 1989).

A significant volume of records dating from 1946 to 1985 (predominant 1977 - 1985) relate to the Bank's technical assistance to Saudi Arabia and its petrochemical industry. Several files relate to feasibility studies for joint ventures of the Saudi Basic Industries Corporation (SABIC), SABIC and Japanese Methanol Project in Saudi Arabia, Yanbu Petrochemical Project, and Jubail Rolling Steel Mill Project (no project identifiers found in the World Bank Projects and Operations database).

Other lending projects represented in the series in lesser volume, relate to chemicals and petrochemicals, refineries, copper, gold, diamond, alcohol, tin, potash, small scale mining, textiles, pharmaceuticals, industrial energy conservation, state enterprise, and trade (export diversification).

Related sectors such as energy, transport, and environment are occasionally represented in the project records, as components of a particular project, or through collaboration and information sharing. One such project that generated a large volume of files is the Bukit Asam Mining and Transport Project - Indonesia ([P003811](#)) (1970 - 1985). A small volume of records relate to IND's involvement in petroleum exploration in collaboration with the energy sector units that operated alongside IND under the Energy and Industry Vice Presidency (EIS, 1982 - 1987).

Series also contains a small volume of records (1978 - 1993) created and compiled by industry units to produce the ESW analytical reports that helped direct development programs and project lending. These records mostly relate to the mining sector in African countries and include sector studies and review, privatization technical assistance, mining sector rehabilitation, exploration and promotion of mines and metals, and an industrial restructuring strategy review for Hungary (1985 - 1990).

## Operational support

The series also contains project-related material created by the Industry and Mining Division (IENIM) and successor units while advising and reviewing development projects and providing technical assistance.

Operational support records cover the period from approximately 1987 to 2007. The bulk of the projects were managed in the regional units supported by IENIM. The files contain standard project documents, as well as correspondence and reports generated by IENIM as part of their review function. Numerous files relate to the [Mining Sector Development and Environment Project, Ghana ([P000966](#)) (1990 - 2002), Economic Recovery and Investment Promotion Technical Assistance Project - Zambia ([P040642](#)) (1982 - 2001), and Mineral Sector Development Technical Assistance Project - Tanzania ([P002812](#)) (1985 - 2003). Other projects supported by industry units relate to coal sector adjustment loans, coal and mining sector rehabilitation, mining sector legal and regulatory reform, environmental management capacity building, steel industry restructuring, privatization and private sector development, cement industry modernization, and industry pharmaceuticals. Records also reflect industry and trade policy, and financial, economic and market analysis for industrial products.

A set of records originally identified as "own financed work" contain a combination of project support and sectoral studies (1988 - 2001). The papers and studies were sometimes conducted in conjunction with external agencies and/or consultants and topics include Latin America Mining Study, Hebei China Gas Study, steel industry restructuring, fertilizer sector study, and others.

## Accruals

Further accruals are expected.

## System of arrangement

Most files are organized alphabetically by country then by project title, and also by program or subject.

## Conditions of access and use area

Conditions governing access	Records in this series are subject to either or both the World Bank Policy on Access to Information and the International Finance Corporation Access to Information Policy.
Conditions governing reproduction	Records in this series are subject to either or both the World Bank Copyright Policy and the International Finance Corporation Copyright Policy.
Language of material	<ul style="list-style-type: none"> <li>• English</li> <li>• French</li> <li>• Spanish</li> <li>• Portuguese</li> <li>• Romanian</li> </ul>

## Allied materials area

### Related units of description

- As described in the administrative history of this fonds description, staff from small, specialized sectors, including the industry sector (between 1969 and 1987), were designated as central operating project units (COPDs) that provided the full range of planning, direction, supervision, and personnel to the Region during which time they worked as a regional project division, under the direction of regional management. Most of the records created from operational activities such as project lending or project support records would typically have been maintained together with the appropriate project records and sent to the Bank's Regional Information Service Centers (RISCs) See the Regional Vice Presidency fonds linked in the [Regional Vice Presidencies thematic fonds page](#) for records, including those in the RISCs, related to projects, country sector studies, and other country-specific operations in the manufacturing and mining sectors. However, it is evident that project records were not consistently forwarded by many industry sector units to the RISCs and are part of this series. A department-led review of the recordkeeping system in 1975 led to the creation of the Industrial Projects Information Center (IPIC) and redefined the procedure to send official project records to the RISCs while maintaining "working files" in the IPIC.
- See profiles of operational projects (loans, credits, grants, and trust funds) which involve topics related to the industry sector in the [Project and Operations Database](#). The database filters can be used to include only those projects that involve themes of the industry sector. Lists of archival records relating to these projects can be found in the "Documents" tab.
- Following the creation of the Oil, Gas, Mining Division, Sustainable Energy Department (SEGOM) in September 2010, records related to the mining sector that were transferred after 2010 are arranged in the Energy Sector fonds. Within these transfers are records from the 1980s and 1990s that were inherited by SEGOM. See Records of the Energy Sector - Operational support and ESMAP project management ([WB IBRD/IDA ENGY-03](#)) for operational and project support of Bank lending in oil and gas and mining activities including India coal rehabilitation, and others. Also see this series for Energy Sector Management Assistance Program (ESMAP) project files that relate to the industry sector in the areas of industrial energy efficiency, industrial energy conservation, and energy efficiency in the fertilizer and cement industries. See also Records of the Energy Sector - Policy development and best practice ([WB IBRD/IDA ENGY-08](#)) and Records of the Energy Sector - Knowledge and learning events and products ([WB IBRD/IDA ENGY-04](#)) for records related to the Clean Coal Initiative.
- See Records of the Industry and Mining Sector - Operational research and policy ([WB IBRD/IDA IND-06](#)) for records related to Industry Trade and Finance (ITF) sector review, departmental working papers and research and policy material on adjustment lending and industrial development topics.
- See Records of the Energy Sector - Governance, management, and oversight ([WB IBRD/IDA ENGY-05](#)) for subject files pertaining to lending program, project performance audit, project implementation review, technical assistance, and other operational topics that contain records of more than one sector originally maintained in the recordkeeping system of the Energy and Industry Information Service Center (EISIC). This series also contains correspondence and other records related to IND reporting office, the Energy and Industry Vice Presidency (EISVP).
- See Personal papers of Aura Garcia de Truslow - Operations support and supervision ([WB IBRD/IDA WB IBRD/IDA 113-01](#)) for related records of specific mining sector development country projects and technical assistance within the Latin America and Caribbean Regional Vice Presidency in the 1980s and 1990s.

- See Records of the World Bank Institute ([WB IBRD/IDA WBI](#)) for records of collaboration on industry sector seminars and training courses.

Description control area	
Rules and/or conventions used	Internal World Bank Group Archives rules based on ISAD(G).
Dates of creation revision deletion	21 November 2022